

SEND UNTIL MAY 23, 2026

REPRESENTATION LETTER (POWER OF ATTORNEY)

Chairman of the Board of the General Meeting
TEIXEIRA DUARTE, S.A.
Lagoas Park, Edifício 2
2740-265 Porto Salvo

_____, _____, 2026

Subject: General Shareholders' Meeting of May 26, 2026.

Dear Mr. Chairman,

(Full Name /Company name) _____,
having its domicile/registered office at _____,
with the identification/tax payer number _____, holder of
_____ shares in the share capital of "TEIXEIRA DUARTE, S.A.",
pursuant to Article 13 of the By-Laws, hereby appoints as representative for the
General Shareholders' Meeting to be held on May 26, 2026, at 6:00 p.m., at the
Conventions Centre in Lagoas Park, Mr./Mrs. _____,
holder of the identification card/citizen card number _____, to
whom are granted the powers to, on his/her/their behalf, intervene, discuss, propose
and vote, as deemed more appropriate, all resolutions, as well as to issue any
statements, to sign any documents and to practice any acts inherent to this
representation.

Yours Faithfully,

(Signature(s))