

SEND UNTIL OCTOBER 5, 2021

**REPRESENTATION LETTER (POWER OF ATTORNEY)**

Chairman of the Board of the General Meeting  
TEIXEIRA DUARTE, S.A.  
Lagoas Park, Edifício 2  
2740-265 Porto Salvo

\_\_\_\_\_, \_\_\_\_\_, 2021

**Subject:** General Shareholders' Meeting of OCTOBER 8, 2021.

Dear Mr. Chairman,

(Full Name /Company name) \_\_\_\_\_, having its domicile/registered office at \_\_\_\_\_, with the identification/tax payer number \_\_\_\_\_, holder of \_\_\_\_\_ shares in the share capital of "TEIXEIRA DUARTE, S.A.", pursuant to Article 13 of the By-Laws, hereby appoints as representative for the General Shareholders' Meeting to be held on October 8, 2021, at 6:00 p.m., at the Conventions Centre in Lagoas Park, Mr./Mrs. \_\_\_\_\_, holder of the identification card/citizen card number \_\_\_\_\_, to whom are granted the powers to, on his/her/their behalf, intervene, discuss, propose and vote, as deemed more appropriate, all resolutions, as well as to issue any statements, to sign any documents and to practice any acts inherent to this representation.

Yours Faithfully,

\_\_\_\_\_

\_\_\_\_\_

(Signature(s))