

SEND UNTIL JUNE 19, 2020

REPRESENTATION LETTER (POWER OF ATTORNEY)

Chairman of the Board of the General Meeting
TEIXEIRA DUARTE, S.A.
Lagoas Park, Edifício 2
2740-265 Porto Salvo

_____, _____, 2020

Subject: General Shareholders' Meeting of June 22, 2020.

Dear Mr. Chairman,

(Full Name /Company name) _____,
having its domicile/registered office at _____,
with the identification/tax payer number _____, holder of
_____ shares in the share capital of "TEIXEIRA DUARTE, S.A.", hereby
inform you that I have appointed _____, with the
identification / tax payer number _____, as my representative and I
have granted them the necessary legal authority to, acting on my behalf, in whatever
terms they deem appropriate, attend and speak at the identified meeting, put forth
proposals and vote on resolutions, make statements, sign all documents and execute
all actions fundamental to that appointment.

Yours Faithfully,

(Signature(s))