

(SPECIMEN PROXY FORM)

General Shareholders' Meeting Chairman of
TEIXEIRA DUARTE, S.A.
Lagoas Park, Edifício 2
2740-265 Porto Salvo

(Place and date)

Subject: Extraordinary General Shareholders' Meeting of the 19th of October 2012.

Dear Sir,

(Full Name of the Forwarder/Company) _____
(address) _____,
(Identification Card/Fiscal Number) _____, holder of _____ shares
in the share capital of "TEIXEIRA DUARTE, S.A.", pursuant to Article 13 of the By-Laws, informs that
appoints as representative at the Extraordinary General Shareholders' Meeting, to be held on the
19th of October 2012, at 06:30 pm, at the Conventions Centre in Lagoas Park, Mr./Mrs. (Full Name)
_____, holder of the identification
card number _____, to whom grants the powers to, on his behalf, intervene,
discuss, propose and vote, as deemed more appropriate, all resolutions, as well as to issue any
statement, to sign any documents and to practice any acts inherent to this representation.

Yours Faithfully,

(Signature(s))