(SPECIMEN PROXY FORM)

General Shareholders' Meeting Chairman of TEIXEIRA DUARTE, S.A. Lagoas Park, Edifício 2 2740-265 Porto Salvo

(Place and date)

Subject: Annual General Shareholders' Meeting of the 17th of May 2012.

Dear Sir,

| (Full | Name | of | the |
|------------------------|---------------------------|----------------------------------|------------------------------------|
| Forwarder/Company) | | | |
| (address) | | | |
| | | , holder of | |
| in the share capital o | f "TEIXEIRA DUARTE, S.A." | , pursuant to Article 13 of the | By-Laws, informs that |
| appoints as represent | ative at the Annual Gene | ral Shareholders' Meeting, to b | pe held on the 17 th of |
| May 2012, at 06:30 |) pm, at the Convention | ns Centre in Lagoas Park, N | Mr./Mrs. (Full Name) |
| | | , holder | of the identification |
| card number | , to who | om grants the powers to, on | his behalf, intervene, |
| discuss, propose and | vote, as deemed more a | appropriate, all resolutions, as | well as to issue any |
| statement, to sign any | documents and to practic | e any acts inherent to this repr | esentation. |
| | | | |
| | Yours | Faithfully, | |
| | | | |
| _ | | | |
| | | | |

(Signature(s))